

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Sustainability at Nissan

Sustainability Strategy

Sustainability at Nissan

To fulfill the corporate purpose of “Driving innovation to enrich people’s lives”, Nissan, to be a trustworthy company provides unique and innovative automotive products and services that deliver superior value to all stakeholders.

As it develops as a company through its full range of global activities, Nissan seeks to create economic value and contributes to the resolution of each issue facing society as a leading global automaker. Nissan is committed to all stakeholders including customers, shareholders, employees, and the communities where it does business, and is contributing to the development of society, through the realization of cleaner, safer, and more sustainable mobility as well as the provision of related services.

Analyzing Societal Issues and Assessing Materiality

Nissan has formulated sustainability strategies and promoted activities that account for stakeholder interests and the latest trends, such as technological innovation. When formulating these strategies, top management regularly discuss societal and environmental issues to identify key topics that all group companies must address as a global automaker. From our risk and opportunity analyses conducted on a regular basis, we have reaffirmed issues surrounding Nissan's business and identified key material issues related to sustainability.

Understanding that material issues are deeply interdependent among

key sustainability issues, we considered both corporate activities and sustainability from the perspective of the impact of society and the environment on Nissan, such as financial impact, which is of great interest to investors, as well as the new perspective of Nissan’s impact on - and value to - society and the environment, which demonstrates the value that Nissan creates.

To realize our Nissan Ambition 2030 corporate long-term vision, the Nissan Green Program 2022 medium-term environmental action plan, and the Nissan Sustainability 2022 sustainability strategy, Nissan believes it is important to engage in various collaborations across the automobile sector while building a closer relationship with society.

Nissan now uses a matrix to prioritize initiatives, conveying to stakeholders the path the company will take toward 2030 in even more detail, and expanding opportunities for collaboration and deepen relationships of trust that lead to the further promotion of initiatives.

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Materiality Assessment Process

Step 1: Clarifying societal and environmental issues

We clarify global agendas through market trend analyses, determine value expected by society, and engage in dialogues with stakeholders and investors concerning the United Nations Climate Change Conference (COP), SDGs, and risk reports published by the World Economic Forum (WEF).

Step 2: Assessing material issues facing the automobile sector and Nissan

We assess Nissan's material issues through analysis of risks and opportunities from a global perspective to be realized through the Nissan Ambition 2030 corporate long-term vision, as well as the role of the automobile sector.

Step 3: Prioritizing materiality

We organize priorities based on risks and opportunities into a matrix to identify the value Nissan creates and further enhances initiatives going forward. A review by experts is then conducted and reflected the feedback.

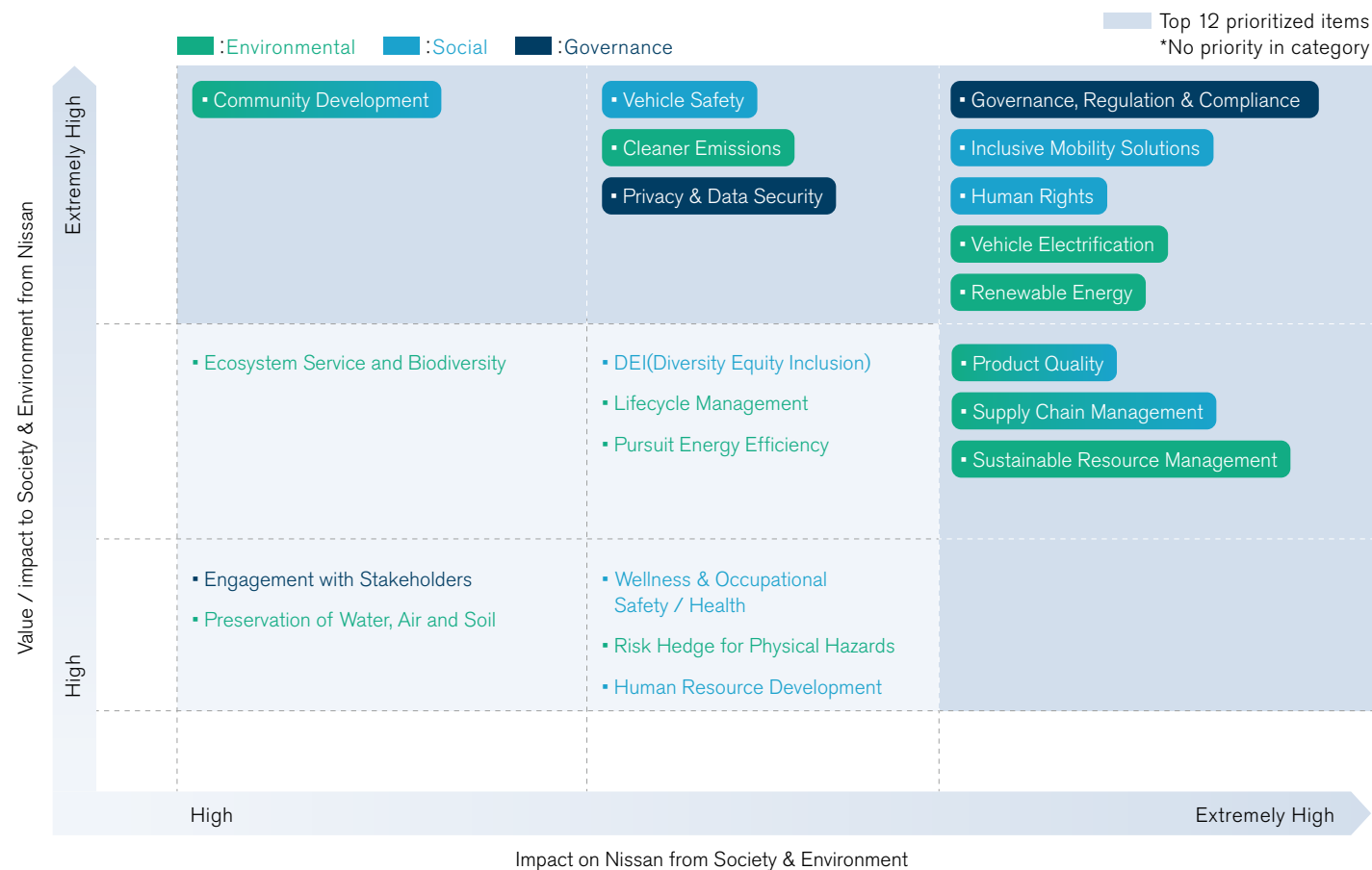
Step 4: Gaining consensus among management and Board of Directors

We report our materiality assessment to executives and the Board of Directors, including the background and reasons for our selections, to reach consensus.

Nissan Materiality Matrix

Having assessed 21 material issues, items at the top of the vertical axis indicate Nissan's greatest value and impact on society and the environment, while items in the right-hand column on the horizontal axis indicate the greatest impact on Nissan from society and the environment, Nissan has determined the 12 most important items.

Nissan will incorporate each identified item into its business activities to expand opportunities for collaboration, leading to promotion of more robust efforts that embody our corporate purpose.



| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Materiality description and its importance

| Materiality | Description | Nissan initiatives | E | S | G |
|-------------------------------------|---|--|---|---|---|
| Governance, Regulation & Compliance | Guided by corporate purpose, values and business code of conduct, we will operate with highest level of business integrity through effective governance based on the transparent framework, comply with respective laws & regulations and ensure we act consistently with respect and integrity towards people and society. | <ul style="list-style-type: none"> ✓ Corporate Governance (P166) ✓ Compliance (P182) | | | ✓ |
| Inclusive Mobility Solutions | By providing advanced new mobility technologies and services (e.g., autonomous driving) to more people, we wish to realize an inclusive society where everyone has access to safe and reliable mobility. | <ul style="list-style-type: none"> ✓ Traffic Safety (P102) | | ✓ | |
| Human Rights | Foster an organization where every employee shows utmost respect to individual dignity and human rights. Nissan commits to act in accordance with internal ethical standards set by the United Nations Guiding Principles on Business and Human Rights. | <ul style="list-style-type: none"> ✓ Human Rights (P096) | | ✓ | |
| Vehicle Electrification | By steadily increasing electrified line-up, offering advanced vehicle and battery technologies and supporting EV eco-system, we are accelerating our efforts toward carbon neutrality. | <ul style="list-style-type: none"> ✓ Climate Change-Product Initiatives (P039) | ✓ | | |
| Renewable Energy | Through partnerships with various sectors and collaboration with governments and communities, we will promote the use of renewable and alternative energy sources to reduce CO ₂ emissions. With 4R* including Vehicle-to-Everything (V2X), we continue to empower societies with safe energy management solutions. *4R : Battery Reuse, Refabricate, Resell, Recycle | <ul style="list-style-type: none"> ✓ Climate Change (P034) | ✓ | | |
| Vehicle Safety | Through advanced driver assistance technologies accessible to more customers, we wish to realize zero fatality by eliminating the number of deaths in traffic accidents involving Nissan vehicles. | <ul style="list-style-type: none"> ✓ Traffic Safety (P102) | | ✓ | |
| Cleaner Emissions | With the goal of "atmosphere-level clean emissions," we will ensure cleaner exhaust emissions from our products (e.g. NO _x , PM, etc) and facilities. | <ul style="list-style-type: none"> ✓ Air Quality (P063) | ✓ | | |
| Privacy & Data Security | Committed to safeguarding the data protection and privacy rights, protecting stakeholder personal data through appropriate security measures and will be responsible for secure handling of data in consideration of new technologies and security risks. | <ul style="list-style-type: none"> ✓ Risk Management (P179) | | | ✓ |
| Community Development | Contribute to the development of communities and empower societies through disaster management support and humanitarian aid and social transformation initiatives like Blue Switch. | <ul style="list-style-type: none"> ✓ Climate Change -Initiatives for Partnerships with Society (P048) ✓ Community Engagement (P160) | ✓ | ✓ | |
| Product Quality | Provide reliable, comfortable, and user-friendly mobility by improving the design and product quality including chemical substance management and in-cabin air. | <ul style="list-style-type: none"> ✓ Air Quality (P063) ✓ Product Safety and Quality (P124) | ✓ | ✓ | |
| Supply Chain Management | Aim to conduct our business activities based on our supplier CSR guidelines in an ethical, socially and environmentally responsible manner at each stage of the supply chain. | <ul style="list-style-type: none"> ✓ Strengthening Our Business Foundations to Address Environmental Issues-Working with Suppliers (P091) ✓ Supply Chain management (P133) | ✓ | ✓ | |
| Sustainable Resource Management | Avoid resource price fluctuations and procurement risk, reduce dependence on resources by establishing a vehicle manufacturing system that enables effective and sustainable use of material resources by circular economy such as Repair/Reuse/Rebuild/Recycle. | <ul style="list-style-type: none"> ✓ Resource Dependency (P067) | ✓ | | |

E: Environmental S: Social G: Governance

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Sustainability Strategy: Nissan Sustainability 2022

Nissan has formulated a sustainability strategy in 2018 called Nissan Sustainability 2022.

Under Nissan Sustainability 2022, Nissan clarifies its activities in terms of ESG aspects. Nissan Sustainability 2022 also outlines Nissan’s initiatives toward contributing to the sustainability of society as well as its own sustainable growth as a company.

Key Themes for Nissan Sustainability 2022: Realizing a Zero-Emission, Zero-Fatality Society

The wide availability of automobiles has let countless people enjoy the convenience that comes with automotive mobility as well as the pleasure of driving itself. At the same time, however, increased greenhouse gas emissions and traffic accidents are pressing issues for the world today. Nissan is using its position as a world-leading automaker to pursue the ultimate goals of achieving zero emissions, through carbon neutrality across the life cycle of its products by 2050, and zero fatalities, through the elimination of virtually all fatalities that result from traffic accidents involving Nissan cars. To this end, the company will work together by growing as an inclusive organization that supports a diverse range of employees in demonstrating their abilities and developing as professionals over the medium and long term.



Environmental: Under its environmental philosophy of “a Symbiosis of People, Vehicles, and Nature,” Nissan contributes to resolving environmental challenges based on social needs together with its long-term sustainability vision.

Nissan Green Program 2022

- Nissan’s midterm environmental action plan Nissan Green Program 2022 (NGP2022) calls for actions to be taken on four challenges: Climate Change, Resource Dependency, Air Quality, and Water Scarcity.

Social: Nissan respects the rights of all stakeholders.

Traffic safety

- Our goal is zero fatalities: reducing the number of deaths from accidents involving Nissan vehicles to virtually zero. To this end, we continue working to help reduce traffic accidents.

Diversity and inclusion

- Nissan will build an inclusive, innovation-creating organization designed for sustainable development, where individual employees with diverse backgrounds in terms of gender, nationality, ethnicity, race, and age can demonstrate their potential to the fullest.

| | | | | | |
|----------------------|----------------------------|---------------|---|--------------|---------------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Quality

· For customers to choose a Nissan vehicle on a long-term basis, we are placing the highest priority on customer feedback while working to improve the quality of our products and services to give them a deep sense of satisfaction.

Supply chain

· Nissan will establish a sustainable supply chain with due regard to human rights and the environment.

Employees

· To ensure that each individual employee can continuously learn and develop their potential to the fullest, Nissan will provide opportunities for learning that employees can access wherever and whenever they wish. Furthermore, Nissan will also aim to create lively workplaces where the health and safety of employees is the top priority.

Community engagement

· Through activities that contribute to local communities on the themes of “zero emission,” “zero fatality,” and “zero inequality,” Nissan will aim to realize “a Cleaner, Safer, and More Inclusive Society.”

Governance: Nissan complies with laws, regulations, and rules and engages in business activities that are just, fair, and transparent.

Corporate governance / internal control

· Nissan will strengthen its corporate governance and enhance its compliance systems globally, promoting business activities that comply with laws and regulations and are highly transparent.

Participation in the United Nations Global Compact

Nissan actively supports a number of international guidelines and agreements, respecting international policies and standards as it conducts its business operations.

Since January 2004, Nissan has participated in the UN Global Compact, a corporate responsibility initiative built around 10 universal principles regarding human rights, labor, the environment, and anti-corruption. The UN Global Compact was originally proposed by UN Secretary-General Kofi Annan in an address to the World Economic Forum (Davos Forum) in 1999. Businesses may pledge to support its principles of their own free will. Nissan’s sustainability management aims to enhance the full range of the company’s activities based on these 10 principles.



* Click here for more information on the UN Global Compact.
<https://www.unglobalcompact.org/>

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Sustainability Vision and Contribution to SDGs

In promoting its sustainability strategy, Nissan Sustainability 2022, Nissan has established goals that must be achieved by 2022 in accordance with initiatives for each of the ESG (Environmental, Social and Governance) aspects. An important milestone towards realizing our Sustainability Vision, the 2022 goals were developed based on consideration of the opportunities and issues in our business operations, as well as societal expectations. In terms of the environmental field, Nissan has set the new goal for achieving carbon neutrality across the entire life cycle of its products by 2050. As part of this effort, by the early 2030s every all-new Nissan vehicle offering in key markets will be electrified. In reforming our industrial structure due to climate change, we will put into practice the idea of “Just transition” and aim to realize a “society in which no one is left behind.”

By achieving the goals for each of the ESG initiatives and realizing our Sustainability Vision, we will pursue both our own sustainable growth and the sustainable development of society. By so doing, we will also contribute to achieving the goals of the SDGs.

Approach to Nissan’s Long-Term Vision and Goals for 2022



Sustainability Vision Initiatives and Main Goals for 2022

| Activities within ESG | Sustainability Vision | Main Goals / Approaches for 2022 | SDG Areas where Nissan's Environmental Strategy Mainly Adds Value | |
|-----------------------|-----------------------|--|--|------------------|
| Environmental | | Manage the environmental dependence / impact caused by our operations and products to a level that can be absorbed by nature, and pass on rich natural capital to future generations | | |
| | Climate change | Achieve carbon neutrality by 2050 across the life cycle of its products by the early 2030s all new vehicles offering in major markets will be electrified | Reducing products and manufacturing CO ₂ emissions · Product CO ₂ emissions reduction: 40% reduction of CO ₂ emission from new cars (vs. FY2000; Japan, U.S., Europe, China) · Overall reduction of CO ₂ emissions from corporate activities: 30% reduction of CO ₂ emissions per vehicle sold (vs. FY2005; global) | |
| | Resource dependency | Zero new material resource use · Using materials that do not rely on newly mined resources for 70% of the materials used in each vehicle in 2050 | Minimizing usage of new resources, with the efforts of waste to landfill reduction and waste reduction, etc. · More than 30% (in weight) of a new vehicle to be non-new material resources | |
| | Air quality | Zero impact | Improving exhaust emissions from products and manufacturing. · Cabin air quality improvement: Promote research on technical solutions · Reduce VOC from manufacturing: Promote reduction of VOC per paint area (vs. FY2010) | |
| | Water scarcity | Zero stress | · Reducing water withdrawal from manufacturing : 21% reduction of water withdrawal per global production (vs. FY2010) | |

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

| Activities within ESG | Sustainability Vision | Main Goals / Approaches for 2022 | SDG Areas where Nissan's Environmental Strategy Mainly Adds Value | |
|--------------------------------|-------------------------|--|--|--|
| Social | Traffic safety | Reduce the number of fatalities involving Nissan vehicles to virtually zero | Promote safety technologies evolution and adoption | |
| | Diversity and inclusion | Achieve sustainable development by creating innovation through building an inclusive organization where individual employees with diverse backgrounds in terms of race, nationality, gender, religion, disability, age, place of origin, gender identity and sexual orientation can demonstrate their potential to the fullest | For female manager ratio, in principle, we will target to get closer to the same level of female ratio in management as indirect employees. (Japan) | |
| | Quality | Product quality | Strive for top-level quality from the customer's perspective | |
| | | Sales and service quality | Achieve top-level quality in all focus markets and maintain top-level quality for sales and service over the longer term | |
| | Supply chain | Aim to establish a sustainable supply chain with due regard to the environment and human rights | <ul style="list-style-type: none"> All of our suppliers follow Renault-Nissan CSR Guidelines for Suppliers Aim to reduce our collective environmental footprint through environmental data survey and collaboration with suppliers | |
| | Employees | Learning and development | Nurture an ability to cope with a range of potential future developments | Create a continuous learning culture at Nissan by: <ul style="list-style-type: none"> Launching an integrated development framework Optimization of Leadership Development Programs Providing digital solutions to realize "anytime, anywhere learning" utilizing great digital solutions |
| Occupational safety and health | | Realization of a bright and vibrant workplace free from disasters and illnesses | Occupational accident frequency rate to be continuously maintained below previous year's results. Aim to eliminate fatal accidents Promote health management and aim to remain a company where each and every employee can work with enthusiasm | |

| Activities within ESG | Sustainability Vision | Main Goals / Approaches for 2022 | SDG Areas where Nissan's Environmental Strategy Mainly Adds Value |
|-----------------------|-----------------------|--|---|
| Social | Community engagement | Realize a cleaner, safer and more inclusive society | All regions are executing philanthropy programs for strategic areas, such as "zero emission," "zero fatality" and "zero inequality" |
| | | A fully functioning framework for the prevention of conduct violations and for compliance at Nissan globally | <ul style="list-style-type: none"> Enhance monitoring of each compliance risk area, and establish framework to oversee progress of each monitoring activity Enhance third-party compliance system to ensure entire Nissan business process is compliant |
| Governance | Risk management | Achieve benchmark levels for maintenance and enhancement of information security, prevention of information leaks, damage limitation and maintenance of transparency in the event of leaks | Achieve benchmark levels for maintenance and enhancement of information security in each area, including new environments and areas |

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Internal Efforts to Promote Sustainability

Companywide management of specific activities under Nissan’s sustainability strategy, from setting goals to monitoring progress, is the responsibility of the Global Sustainability Steering Committee chaired by the company’s Chief Sustainability Officer (CSO). The committee meets biannually and includes management representatives from functions for each of the ESG areas. Each function is responsible for advancing its own activities and progress is reported to the committee. Nissan implements the PDCA cycle in pursuit of improved sustainability performance. As in past years, two committee meetings were held in fiscal 2021. Discussions at the Global Sustainability Steering Committee are reported and proposed to the Executive Committee (EC), Nissan’s highest decision-making body, which then uses that information to make decisions on sustainability policies and future initiatives.

Nissan’s Sustainability Decision-Making Process



Executives’ Roles on Sustainability and Its Performance Assessment

In fiscal 2021, the company added new performance indicators for sustainability in performance-based cash incentive that form a part of the long-term incentive program. Based on our corporate purpose of “Driving innovation to enrich people’s lives,” the Company will enhance long-term corporate value and social value and become a sustainable corporation. These items are particularly important in terms of business strategy and are also drawing attention of stakeholders, among sustainability challenges the Company tackles in order to improve its mid- to long-term corporate value and social value.

- For Environment: External evaluation on carbon neutrality
- For Social: External evaluation on respect for human rights (Reflect 10% of performance indicators for performance-based incentive compensation program.)

Please refer to the 2021 Securities Report (P059-067) for details of the performance indicators for performance-based incentive compensation program.

<https://www.nissan-global.com/EN/IR/LIBRARY/FR/2021/ASSETS/PDF/fr2021.pdf>

* Click here for more information of the “Compensation Committee”.

[>>> P173](#)

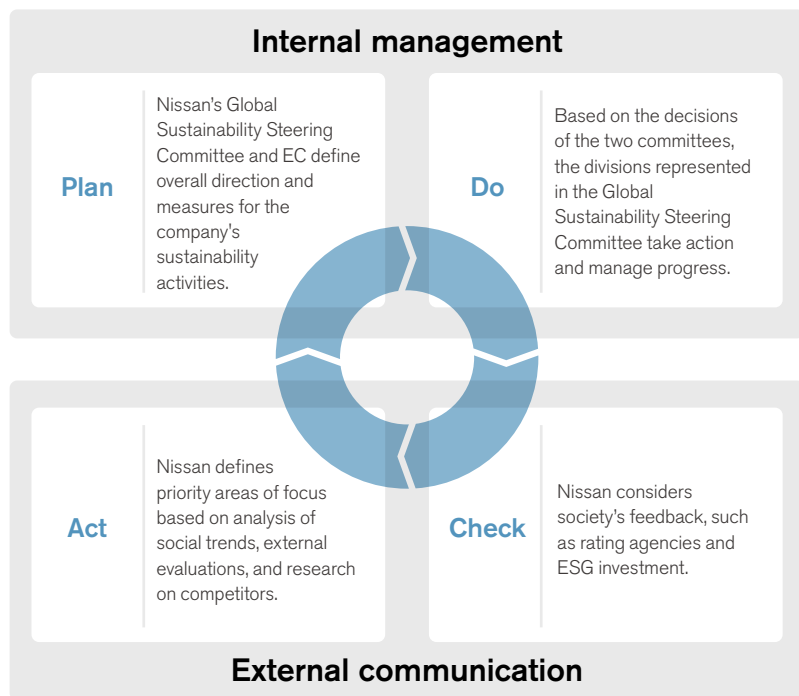
| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Managing The Advancement of Sustainability

PDCA Cycle to Promote Sustainability

At Nissan, sustainability activities are promoted through the plan–do–check–act (PDCA) cycle. After the Global Sustainability Steering Committee and Executive Committee (EC) decide the overall direction on sustainability initiatives, progress on activities is managed, societal views are incorporated into corporate activities, and external trends are analyzed.

PDCA Cycle

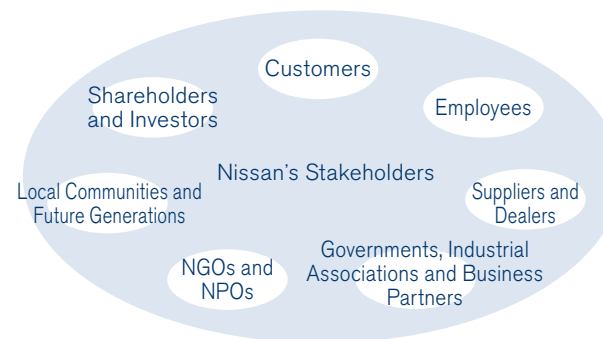


Stakeholder Engagement

Dialogue with Stakeholders

Nissan defines stakeholders as those individuals and organizations that influence or are influenced by the company's business. The company aims to align its corporate activities with societal needs. Nissan gathers and integrates stakeholder feedback into its operations to build trustworthy relationships. To incorporate as many opinions as possible, the company provides various opportunities for dialogue with stakeholders and seeks to identify opportunities and risks in their early stages. These interactions take place at its global headquarters and other facilities in Japan and globally. Nissan established this structure to ensure feedback reaches the company. For specific examples of dialogue with stakeholders, please refer to the company's sustainability strategy section.

Nissan's Stakeholders and Engagement Opportunities



| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

| Stakeholders | Stakeholder Engagement | Stakeholder Interests, Main Topics | Major Initiatives for FY2021 |
|---|--|---|--|
| Customers | Customer service interaction, contact through dealers, websites, showrooms, events, customer surveys, media (TV, magazines, social media, etc.), owners meetings, vehicle maintenance, mailing service | <ul style="list-style-type: none"> Product and service quality Customer support | Customer call center response (receives approx. 20,000 calls in Japan) Quick VOC (P132) Calls for participation in Earth Hour 2022 via SNS (P161) |
| Employees | Direct contact (including whistleblowing system), intranet, internal events, interviews, surveys | <ul style="list-style-type: none"> Company performance and issues Workplace diversity Workplace environment Career, training | Presidential address Management Information Exchanges (MIEs) by EC members and senior managers Town hall meetings by management (CEO / COO) (P150) Sustainability seminar Dialogues through "Competency Appraisal" "Performance Appraisal" Regular surveys of employees |
| Suppliers and Dealers | Suppliers conferences, dealer conventions, business meetings, direct contact, briefings, events, corporate guidelines, websites | <ul style="list-style-type: none"> Fair trade Nissan's sustainability policies, medium-term business plan, and purchasing policies | Supplier environmental activity briefing sessions (Japan) Production information meetings (Monthly) Suppliers' meetings Purchasing policy briefing sessions NISSAN Global supplier awards (P137) |
| Shareholders and Investors | Direct contact with IR team, shareholders meetings, financial results briefings, IR events, IR meetings, websites, mailing service | <ul style="list-style-type: none"> Strategies, performance, and sustainability initiatives to enhance corporate value | Shareholder and Investor Engagement (P021) Sustainability seminar |
| Governments, Industrial Associations, and Business Partners | Direct contact, joint research studies, initiatives with industry organizations, roundtables, opinion-exchanges and other events | <ul style="list-style-type: none"> Legal compliance Cooperation with demonstration experiments and other public measures Promote joint program | Electrify Japan: Blue Switch program activities: 172* Contribution to community development in Fukushima Hamadori utilizing mobility services and energy management Traffic Safety Future Creation Lab (P106) |
| NGOs and NPOs | Direct contact, management of philanthropic programs, donations, disaster relief activities, events, assistance via foundations | <ul style="list-style-type: none"> Cooperation and support for the resolution of societal issues | Participation as a support member in eight NPOs / NGOs to exchange informations Smile Support Fund (support for six groups) |
| Local Communities and Future Generations | Direct contact with business facilities, local events, plant visits, philanthropic activities, conferences, traffic safety awareness campaigns, assistance via foundations, educational programs, websites | <ul style="list-style-type: none"> Local community contributions Corporate philosophy Nissan's sustainability initiatives | Omoiyari Light Promotion activities (urging drivers to turn on headlights) (P106) Conducting of on-site lessons at schools by employees Awarding of Rikajo (Science Education Grant) Development Prize (The Nissan Global Foundation)(P163) |

* Cumulative total from May 2018 to end of March 2021.
 * Click here for more information on "Blue Switch" in Japanese Only.
<https://www3.nissan.co.jp/first-contact-technology/blue-switch.html>

Nissan's Approach to Shareholder and Investor Engagement

Nissan's shareholders and investors are partners in the creation of a more sustainable society. To that end, and to facilitate deeper understanding, the company has an active investor relations (IR) program that provides transparent information promptly. The company, along with its chief financial officer (CFO), conducts constructive dialogues with shareholders and investors. In order to build trustworthy relationships, the company communicates its long-term vision, innovations applied to enhance competitiveness and the latest market trends on a timely basis. The company also established a department dedicated solely to investor relations. The IR department gathers materials from relevant functional sections, such as corporate planning, finance, accounting, and legal, and discloses appropriate information. Questions and feedback from shareholders and investors are reported to executive management and reflected in the company's corporate decision making. In order to mitigate the risk of insider trading, the company refrains from communicating with investors during the period beginning on the quarter-end date and ending at the time of the announcement of the earnings results.

Communication with Shareholders and Investors

The IR department conducts quarterly results briefings and meets frequently online with institutional investors and analysts from securities companies. The department proactively communicates about the company's operations and initiatives at business briefings and equity conferences hosted by the various securities companies. Topical information is also available on the IR website. Each year we hold events to present our business activities to investors and analysts, focusing on themes most relevant to them and making available our

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

divisional and regional managers to actively provide the required information. In fiscal 2021, we had sustainability seminar in July, in addition to the Chief Sustainability Officer having held a Q&A session on sustainability initiatives in September, the announcement of the long-term vision Nissan Ambition 2030 resulted in its accompanying Q&A session being given by the CEO and COO in November. In December, a briefing session on the current status of and initiatives in business in the United States was given by the concurrent Americas Management Committee chairman and Nissan North America president. As in the previous fiscal year, we hosted an independent outside director roundtable for institutional investors in March.

The company will continue to disclose information to its stakeholders and investors in order to increase their understanding of Nissan.

Shareholders Meeting

The General Meeting of Shareholders provides an opportunity for Nissan’s executive management and its shareholders to communicate directly with each other. Through this meeting and other gatherings, the company aims to develop trust with its shareholders and enhance their understanding of Nissan.

The 122nd Ordinary General Meeting of Shareholders was held at its global headquarters on June 22, 2021, and was attended by 186 shareholders. In addition to those who attended on site, the meeting was broadcast by internet for more viewers.

Click here for more IR information.
<https://www.nissan-global.com/EN/IR/>

External Assessment

Today, companies are assessed on their environmental and social performance as well as their financial performance. An increasing number of investors use these assessments to guide their ESG investment decisions. To meet these investor needs, Nissan takes a focused approach to sustainability activities and proactively discloses information about its business operations.

FTSE4Good Index Series, FTSE Blossom Japan Index, and FTSE Blossom Japan Sector Relative Index



FTSE4Good **FTSE Blossom Japan** **FTSE Blossom Japan Sector Relative Index**

Developed by global index provider FTSE Russell, the FTSE4Good Index Series, FTSE Blossom Japan Index, and FTSE Blossom Japan Sector Relative Index measure the performance of companies demonstrating strong ESG practices. They are widely used to create and assess sustainable investment funds and other financial products. The FTSE Blossom Japan Index and FTSE Blossom Japan Sector Relative Index were created exclusively for Japanese companies. In the 2021 assessment, Nissan continued to be selected as a constituent of the FTSE4Good Index Series, as well as a constituent of the FTSE Blossom Japan Index for the sixth consecutive year.

| | | | | | |
|----------------------|---------------------|---------------|---|--------------|--------------------------|
| Contents | Corporate direction | Environmental | Social | Governance | Data / Index |
| Nissan Ambition 2030 | CEO Message | CSO Message | Chair of the Board of Directors Message | The Alliance | Sustainability at Nissan |

Nissan was selected as a constituent company on the FTSE Blossom Japan Sector Relative Index in 2022, when the index was newly established.

* Click here for more information on the FTSE4Good Index Series.

<https://www.ftserussell.com/products/indices/ftse4good>

* Click here for more information on the FTSE Blossom Japan Index.

<https://www.ftserussell.com/products/indices/blossom-japan>

* Click here for more information on the FTSE Blossom Japan Sector Relative Index.

<https://www.ftserussell.com/products/indices/blossom-japan>

FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that Nissan Motor has been assessed according to the FTSE4 Blossom Japan Sector Relative Index criteria, and has satisfied the requirements to become a constituent of the FTSE4 Blossom Japan Sector Relative Index. The FTSE4 Blossom Japan Sector Relative Index is used by a wide variety of market participants to create and assess responsible investment funds and other products.

CDP Climate Change and Water Security 2021

Our efforts to tackle climate change and water security, as well as the disclosure of information on those initiatives in fiscal 2021 resulted in Nissan being certified as a highly rated "A-List" company in the Climate Change and Water Security categories by CDP, an NGO and world-class authority on the environment. This is the second occasion since 2019 that Nissan has obtained A-List certification in CDP's Climate Change and Water Security categories at the same time.



Named as one of the world's most socially impactful brands by the Laureus Sports for Good Index

Nissan is the only company in the transportation industry to have been selected for the Laureus Sports for Good Index, which is given to brands that have a positive influence on society and the environment through sports. While having a positive impact on the sports world through our participation in the Formula E championship, Nissan is encouraging the adoption of electric vehicles (EVs) and working with partners. Nissan was also praised for building Europe's largest energy storage system that utilizes second-life EV batteries at the Johan Crujff ArenA in Amsterdam.

